

Section	Identified Goals	Related Policies	Related Actions	Responsibility	Priority
EN	1. Locate accessible, well maintained, well programmed parks, open spaces within walking and biking distance from homes.	NR.06, CSFI.01, CSFI.02, CSFI.03	EN.01, EN.04, CSFI.13		
EN	2. Locate adequate sports fields, recreation programs and facilities to best serve the city's neighborhoods.	NR.06, CSFI.01, CSFI.02, CSFI.03	EN.01, EN.04, CSFI.13		
EN	3. Consider National Recreation and Park Association standards for parks and open spaces.	EN.05, NR.01, NR.06, IN.01, CSFI.01, CSFI.02	EN.03, CSFI.13		
EN	4. Develop parks in higher density housing areas, near greenways, and along Complete Streets, coordinating with Small Area Plans for focal neighborhoods.	EN.02, EN.05, IN.04, ED.07, CSFI.01, CSFI.02	EN.01, EN.03, EN.04, CSFI.14		
EN	5. Protect and expand the City's existing natural and urban green infrastructure through greenway, parks, floodway, and streetscape planning and through development standards.	EN.01, EN.02, EN.03, EN.04, EN.05, CSFI.01	EN.01, EN.04, EN.05, EN.06, CSFI.01, CSFI.13, CSFI.15, CSFI.17		
EN	6. Minimize light pollution of night sky.	EN.01, EN.04	CSFI.01, CSFI.16		
EN	7. Promote environmentally conscious design in public and private development.	EN.01, EN.02, EN.04, CSFI.01	EN.01, EN.02, EN.03, EN.05, EN.06, CSFI.01, CSFI.04, CSFI.14, CSFI.15, CSFI.16, CSFI.17		
EN	8. Protect critical natural open space systems and preserve important landscapes and environmental features while linking Downtown to mountains and lakes.	EN.01, EN.02, EN.03, EN.04, CSFI.01	EN.01, EN.04, EN.05, EN.06, ED.10, CSFI.14,		
EN	9. Require best practices for water quality, water conservation and stormwater management to protect important natural resources that create economy for the city.	EN.01, EN.02, EN.03, EN.04, IN.04, CSFI.01, CSFI.02	EN.02, EN.05, EN.06, CSFI.15, CSFI.17		

EN	10. Support regional collaboration on essential development standards that protect the natural environment.	EN.01, EN.02, EN.03, EN.04, EN.05, IN.02, IN.04, CSFI.10	EN.05, EN.06,		
EN	11. Weave environmental stewardship into the planning, design and engineering of new developments.	EN.11, EN.02, EN.03, EN.04, EN.05, IN.02, IN.04, CSFI.01	EN.01, EN.02, EN.03, EN.05, EN.06, EN.07, CSFI.01, CSFI.15, CSFI.16, CSFI.17		
NR	1. Increase home ownership.	NR.01, ED.01	NR.04, NR.06, NR.10, NR.11, NR.12, ED.10, ED.16,		
NR	2. Improve neighborhood access to healthy food choices.	NR.01, NR.03	NR.07, IN.05, ED.07, ED.08, CSFI.05, CSFI.10, CSFI.11, CSFI.14,		
NR	3. Enhance the desirability of in-town neighborhood living.	NR.01, NR.04, NR.07	NR.01, NR.02, NR.03, NR.04, NR.05, NR.06, NR.07, NR.08, NR.09, NR.11, NR.12, NR.13, NR.14, EN.04, IN.02, IN.05, IN.06, ED.02, ED.08, ED.10, ED.11, ED.15, ED.16, CSFI.01, CSFI.02, CSFI.04, CSFI.05, CSFI.06, CSFI.07, CSFI.14,		

NR	4. Accelerate home building in near town and in-town neighborhoods.	NR.02, NR.04, NR.05,	NR.02, NR.05, NR.06, NR.09, NR.10, NR. 11, NR.12, NR.13, ED.10, ED.11, ED.16,		
NR	5. Encourage reuse and rehabilitation of existing homes and businesses.	NR.01 NR.02, NR.04, ED.03, ED.05, ED.12	NR.01, NR.02, NR.03, NR.04, NR.05, NR.11, NR.12. NR.13, IN.06, ED.10, ED.11, ED.19, CSFI.03, CSFI.05, CSFI.06,		
NR	6. Implement Malvern Avenue, Gateway Corridor, and District Plans.	NR.01, NR.02, NR.04, NR.06, ED.01, CSFI.02	NR.01, NR.08, IN.02, ED.12, ED.13, ED.14, CSFI.02, CSFI.04, CSFI.14, CSFI.18		
NR	7. Accelerate broadband development and access to include residential neighborhoods.	NR.01,	NR.13, CSFI.10, CSFI.11		
IN	1. Use Complete Streets principles when designing new streets.	IN.01, IN.02, IN.03,	EN.03, IN.01, IN.02, CSFI.01, CSFI.14, CSFI.18		
IN	2. Transform key streets into Complete Streets.	NR.01, NR.04, IN.01, IN.02, IN.03,	EN.03, IN.01, IN.02, CSFI.01, CSFI.12, CSFI.14, CSFI.18		

IN	3. Ensure major roadways are safe, multimodal, and accommodate traffic demand.	IN.01, IN.02, IN.03, ED.01,	IN.01, IN.02, IN.03, IN.04, IN.05, CSFI.10, CSFI.11, CSFI.12, CSFI.18		
IN	4. Improve multimodal links to regional destinations.	IN.02, IN.03,	IN.03, ED.17, CSFI.14		
IN	5. Link neighborhoods to greenways and parks.	NR.01, NR.05, NR.06, IN.01, IN.02,	EN.01, EN.03, EN.04, CSFI.13, CSFI.14, CSFI.18		
IN	6. Provide water and sewer service to meet growth and development demands.	IN.01,	IN.06, CSFI.10, CSFI.11		
IN	7. Make Hot Springs a “Gigabit Community,” with fiber-optic cable built into the infrastructure to provide ultra-high-speed internet access as an essential way to attract new industries, their employees and telecommuters.	NR.01, IN.02, ED.08	NR.13		
ED	1. Promote Hot Springs as a full-service, freestanding community by expanding the visibility and connectivity of Hot Springs within the region.	ED.06, ED.07	ED.10, ED.18, IN.03		
ED	2. Promote ongoing efforts related to the arts through education, media, and events, especially within in-town neighborhoods.	ED.01, ED.02, ED.03, ED.06, ED.09, ED.10, ED.11	NR.03, ED.01, ED.02, ED.03, ED.04, ED.05, ED.06, ED.12, ED.13, ED.14		
ED	3. Expand comprehensive workforce development, training, and apprenticeship programs.	ED.01, ED.08,	ED.09		
ED	4. Include ultra-high speed internet in the city's infrastructure to provide access for residents, industries, and telecommuters.	ED.01,	NR.13, CSFI.10, CSFI.11		

CSFI	1. Update land development standards.	EN.02, EN.05, NR.02, IN.02, IN.04, ED.01, ED.04, CSFI.01	EN.02, EN.03, EN.04, EN.06, EN.07, NR.06, NR.07, IN.01, IN.04, IN.06, ED.06, ED.07, CSFI.01, CSFI.02, CSFI.03, CSFI.04, CSFI.15, CSFI.16, CSFI.17, CSFI.19, CSFI.20		
CSFI	2. Expand the city's greenway across the city connecting mountains, lakes, and Downtown.	EN.05, IN.01, IN.02, ED.07, CSFI.01, CSFI.02	CSFI.13, CSFI.14, CSFI.18		
CSFI	3. Link city neighborhoods and Downtown with sidewalks, trails, and bike lanes- expanding their desirability, economic potential and livability.	EN.01, NR.01, NR.04, NR.06, IN.01, IN.02, ED.07, CSFI.02	CSFI.14, CSFI.18		
CSFI	4. Provide safer walking and biking connections to Downtown.	NR.01, NR.04, NR.06, IN.01, IN.02, CSFI.02	EN.03, IN.01, IN.02, CSFI.10, CSFI.11, CSFI.14, CSFI.18		
CSFI	5. Improve public spaces Downtown.	IN.01, IN.02, ED.01, ED.02, ED.03, ED.04, ED.05, ED.06, ED.09, ED.10, ED.11,	IN.01, IN.02, ED.14, ED.17, ED.18, CSFI.12, CSFI.14, CSFI.16, CSFI.20		
CSFI	6. Support additional shops, restaurants, and entertainment Downtown.	EN.01, IN.02, ED.01, ED.02, ED.03, ED.04, ED.05, ED.06, ED.09, ED.10, ED.11	NR.13, ED.07, ED.17, ED.18		

CSFI

7. Reduce homelessness.	EN.01, NR.04, NR.05,	CSFI.07, CSFI.08, CSFI.09		

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EN	1. Promote environmental responsibility, social well-being, and sustainable economic development.	EN.05, EN.06, EN.07, EN.08, EN.10, EN.11, CSFI.03, CSFI.04, CSFI.06	EN.02, EN.03, EN.05, EN.06, IN.01, IN.03, IN.05, CSFI.01, CSFI.14, CSFI.17, CSFI.18		
EN	2. Protect and expand the City's existing natural and urban green infrastructure.	EN.05, EN.07, EN.08, EN.10, EN.11, CSFI.01	EN.02, EN.03, EN.05, EN.06, IN.01, CSFI.01, CSFI.02, CSFI.13, CSFI.14, CSFI.17		
EN	3. Recognize the value and importance of the City's tree canopy and its natural and urban forest.	EN.05, EN.08, EN.10, EN.11	EN.05, EN.06, EN.07, EN.08		
EN	4. Protect the natural environment including: rivers, creeks, and stream corridors; the urban forest and tree canopy, geothermal areas, the 100-year floodplain, and the night sky.	EN.05, EN.06, EN.07, EN.08, EN.10, EN.11	EN.02, EN.03, EN.05, EN.06		
EN	5. Coordinate Greenway Master Planning to protect environmentally sensitive areas.	EN.05, EN.10, EN.11, CSFI.01, CSFI.02	EN.01, EN.06, CSFI.01, CSFI.15, CSFI.17		
NR	1. Support neighborhood revitalization through: property maintenance; image/perception; crime prevention; making streets safer with sidewalks and additional street trees; and providing community amenities and services.	NR.01, NR.02, NR.03, NR.05, NR.06, NR.07, IN.02, IN.05, CSFI.03	NR.01, NR.14, IN.01, IN.02, IN.03, IN.05, ED.08, ED.10, ED.11, ED.14, ED.16, CSFI.01, CSFI.05, CSFI.06, CSFI.10, CSFI.11, CSFI.12, CSFI.14, CSFI.18		
NR	2. Revitalize in-town neighborhoods through focusing development and redevelopment.	NR.04, NR.05, NR.06, CSFI.01	NR.02, NR.04, NR.05, NR.08, NR.11, NR.12, CSFI.01, CSFI.18, CSFI.18		

NR	3. Support neighborhood access to healthy food choices across the city.	NR.02	NR.07		
NR	4. Promote housing opportunity and reactivate existing in-town neighborhoods.	NR.03, NR.04, NR.05, NR.06, IN.02, IN.05, CSFI.03, CSFI.04	NR.01, NR.02, NR.04, NR.05, NR.08, NR.10, NR.11, NR.12, ED.10, ED.11, ED.14, CSFI.19		
NR	5. Consider programs to make home ownership more affordable and more accessible.	NR.04, NR.05	NR.04, NR.11, NR.12		
NR	6. Develop parks in higher density housing areas, near greenways, and along complete streets, coordinating with Small Area Plans for focal neighborhoods.	NR.06, IN.05, CSFI.03, CSFI.04	NR.01, NR.08, ED.10, ED.11		
NR	7. Establish and maintain positive community-police relationships.	NR.03	NR.14		
IN	1. Provide infrastructure and programs to improve general health and wellness.	IN.01, IN.02, IN.03, IN.05, IN.06, CSFI.02, CSFI.03, CSFI.04, CSFI.05	EN.04, NR.14, IN.01, IN.02, IN.03, IN.05, ED.09, ED.10, ED.15, CSFI.01, CSFI.02, CSFI.03, CSFI.05, CSFI.06, CSFI.10, CSFI.13, CSFI.14, CSFI.15,		
IN	2. Provide modern well-maintained, cost effective infrastructure that balances the needs of people, businesses, and the environment, as well as pedestrians, cyclists, and vehicles.	EN.10, EN.11, IN.01, IN.02, IN.03, IN.04, IN.05, CSFI.01, CSFI.02, CSFI.03, CSFI.04, CSFI.05, CSFI.06	IN.01, IN.02, IN.03, IN.04,		
IN	3. Prefer Smart Growth development patterns which require less infrastructure and lower capital long term operation and maintenance costs.	IN.01, IN.02, IN.03, IN.04	EN.03, IN.01, IN.02, IN.03, IN.06		

IN	4. Promote natural systems over piped systems, where feasible.	EN.10, EN.11, CSFI.01	EN.03		
ED	1. Support five focus areas for expanding Hot Springs' economy: neighborhood revitalization; technical skills training; higher education; elevating/expanding recreation tourism; and entrepreneurship support and events.	NR.01, NR.06, IN.03, ED.02, ED.03, ED.04, CSFI.01, CSFI.05, CSFI.06	ED.01, ED.02, ED.03, ED.04, ED.05, ED.09, ED.10, ED.11, ED.14, ED.17, ED.18, ED.19		
ED	2. Support employment opportunity and the creative and entrepreneurial talent of our citizens.	ED.02, CSFI.05, CSFI.06	ED.01, ED.02, ED.03, ED.04, ED.05, ED.06, ED.09, ED.12, ED.14, CSFI.20		
ED	3. Expand Arts, Craft, Maker, and entrepreneurial opportunities, especially through redeveloping vacant buildings and vacant lots.	NR.05, ED.02, CSFI.05, CSFI.06	ED.01, ED.02, ED.03, ED.04, ED.05, ED.06, ED.09, ED.12, ED.14, ED.16, CSFI.20		
ED	4. Focus new businesses toward properties and buildings located in-town.	CSFI.01, CSFI.05, CSFI.06	ED.16		
ED	5. Support neighborhood businesses.	NR.05, CSFI.05, CSFI.06	ED.10, ED.11		
ED	6. Support and grow entrepreneurship.	ED.01, ED.02, CSFI.05, CSFI.06	ED.10, ED.11		
ED	7. Promote and market our connections to nature and the outdoors.	ED.01, CSFI.02, CSFI.03	ED.10, ED.17, CSFI.13, CSFI.14		
ED	8. Promote high quality educational opportunities across school district boundaries, especially in the in-town neighborhoods.	ED.03	ED.09		

ED	9. Be a city infused with art, cultural expression, entertainment and history, woven seamlessly into its quality of life, appearance, image, and branding.	ED.02, CSFI.05, CSFI.06	ED.01, ED.02, ED.03, ED.04, ED.05, ED.06, ED.10, ED.11, ED.14, CSFI.13, CSFI.14		
ED	10. Support and celebrate fine and performing arts, culture and history within the design and programming of public spaces and buildings.	ED.02, CSFI.05, CSFI.06	ED.01, ED.02, ED.03, ED.04, ED.05, ED.06, ED.10, ED.11, ED.14, CSFI.13, CSFI.14		
ED	11. Support grassroots efforts promoting art and cultural activities.	ED.02, CSFI.05, CSFI.06	ED.01, ED.02, ED.03, ED.04, ED.05		
ED	12. Promote preservation and revitalization of historic resources, traditions, and areas.	NR.05	ED.17, ED.18, ED.19		
CSFI	1. Coordinate development standards, greenway planning, parks master planning and streetscape planning to protect the city's natural and urban forest, and promote planting of additional trees.	EN.05, EN.07, EN.08, EN.10, EN.11, CSFI.01, CSFI.02,	EN.01, EN.02, EN.03, CSFI.01, CSFI.02, CSFI.05, CSFI.12, CSFI.13, CSFI.15, CSFI.17		
CSFI	2. Incorporate focal area planning into capital investment decisions for Gateway neighborhoods, Trident district, the Four Corners, and Central Avenue including Downtown.	NR.06, CSFI.02, CSFI.03, CSFI.04	NR.01, NR.08, IN.01, IN.02, ED.10, ED.11, ED.14, CSFI.04, CSFI.12, CSFI.18, CSFI.19		
CSFI	3. Guide future growth and development to protect natural resources, promote higher quality of life, and ensure that growth benefits both private and public interests.				

Section	Identified Actions	Related Policies	Related Goals	Responsibility	Priority
EN	1. Map and document a comprehensive Greenways and Open Space Master Plan, "The Green Network".	EN.05, CSFI.01	EN.01, EN.02, EN.04, EN.05, EN.07, EN.08, EN.07, EN.09, EN.11, IN.05	Parks and Trails and GIS	mid
EN	2. Map and publish in GIS areas of steep slopes (> 35%, flood plains, riparian areas, key habitat areas, significant landscapes, existing open spaces, and other sensitive environmental areas).	EN.01, EN.02, EN.04, CSFI.01	EN.07, EN.11, CSFI.01	Planning and Development and GIS	near to mid
EN	3. Consider design standards that support the Green Infrastructure Plan, Bicycle and Pedestrian Master Plan, Complete Streets Plan, and principles.	EN.01, EN.02, EN.04, IN.03, IN.04, CSFI.01	EN.03, EN.04, EN.07, EN.11, IN.05, CSFI.01, CSFI.04	Planning and Development, Parks and Trails, MPO, and NPS	mid
EN	4. Link the Hot Springs Creek and the Greenway Trail to in-town neighborhoods.	IN.01,	EN.01, EN.02, EN.04, EN.05, EN.08, ED.01, CSFI.01	Engineering and Public Works	near to long
EN	5. Assess conservation tools that protect valuable open space and agricultural lands.	EN.01, N.02, EN.03, EN.04,	EN.05, EN.07, EN.08, EN.09, EN.10, EN.11,	Planning and Development, Parks and Trails	mid
EN	6. Consider protecting important environmental systems, such as steep slopes, flood plains, riparian areas, and prime agricultural areas in Garland County.	EN.01, EN.02, EN.03, EN.04, EN.05	EN.05, EN.07, EN.08, EN.09, EN.10, EN.11, CSFI.01,	County	mid
EN	7. Consider residential tree program.	EN.03,	EN.11, CSFI.01,	Urban Forestry and Planning and Development	near to long
EN	8. Consider school tree adoption program.	EN.03,	EN.11, CSFI.01,	Urban Forestry and Planning and Development and HS School Districts	near to long

NR	1. Master plan/ design/ construct unique designs (signage, art, landscaping, other beautification elements) for each neighborhood.	NR.01, NR.04, NR.06, CSFI.02	NR. 03, NR.05, NR.06	Planning and Development and Engineering	mid to long
NR	2. Engage residents and neighborhood associations in neighborhood revitalization.	NR.02, NR.04,	NR.03, NR.04, NR.05,	CDAC, CDBG, PIO	near
NR	3. Celebrate revitalization through community-supported events.		NR.03, NR.05, ED.02,	Visit Hot Springs, Public Information	near to mid
NR	4. Validate individual neighborhoods' market potential and affordability.	NR.02, NR.04, NR.05,	NR.01, NR.03, NR.05,	Planning and Development	near
NR	5. Explore Gap Funding for dilapidated buildings to support residential or business opportunities	NR.02, NR.04,	NR.03, NR.04, NR.05,	Planning and Development, Chamber of Commerce, Financial Institutions, and CDBG	near to mid
NR	6. Incentivize accessory housing units within in-town neighborhoods through regulatory changes.		NR.01, NR.03, NR.04, CSFI.01	Planning and Development	mid
NR	7. Incentivize grocery stores and restaurants in neighborhoods with low access.		NR.02, NR.03, CSFI.01	Planning and Development and Chamber of Commerce	near
NR	8. Develop Small Area Plans to implement Community-Based vision for focal neighborhoods.		NR.03, NR.06,	Planning and Development and Neighborhoods	near
NR	9. Complete a Housing Study for in-town neighborhoods.		NR.03, NR.04	Planning and Development	near
NR	10. Encourage strategic grassroots efforts to accelerate home building.		NR.01, NR.04,	Planning and Development	mid to long
NR	11. Pre-approve house and redevelopment plans by qualified builders and developers to minimize development costs.		NR.01, NR.03, NR.04, NR.05,	Planning and Development	mid to long

NR	12. Create a library of pre-approved house plans.		NR.01, NR.03, NR.04, NR.05,	Planning and Development and CDBG	near
NR	13. Consider downtown and in-town neighborhoods as broadband development focus areas.		NR.03, NR.04, NR.05, IN.07, ED.04, CSFI.06	Engineering, Public Works, Chamber of Commerce, WCAPDD, Utilities	near to long
NR	14. Hold regular police and neighborhood activities.		NR.03,	Police	near
IN	1. Revise street standards and Master Street Plan to include provisions for elements of Complete Streets including functional class and cross-section.		IN.01, IN.02, IN.03, CSFI.01, CSFI.04, CSFI.05	Engineering and Public Works	near
IN	2. Focus Complete Streets redevelopment on Grand Avenue, Malvern Avenue, Central Avenue, Albert Pike Road, and state highways.		NR.03, NR.06, IN.01, IN.02, IN.03, CSFI.04, CSFI.05,	Complete Streets Staff Working Group and ARDOT	near to long
IN	3. Expand fixed-route and flexible public transit to reduce automobile dependence and parking demand.		IN.03, IN.04,	Intracity Transit	mid
IN	4. Consider right-sizing parking requirements and also consider innovative parking management strategies downtown and across the city		IN.03, CSFI.01,	Parking Advisory Committee	near
IN	5. Include the needs of low-income, disabled, and older people for services, healthcare, shopping, and housing when considering transportation investments.		NR.02 ,NR.03, IN.03	Planning and Development and CDBG	near to mid
IN	6. Quantify the cost of serving new greenfield development versus redeveloping in-town neighborhoods.		NR.03, NR.05, IN.06, CSFI.01,	Utilities	near
ED	1. Establish a "City of Hot Springs Youth Arts Advisory Group" to create programs and establish funding to reflect the interests of younger residents.		ED.02	Visit Hot Springs and Arts Advisory Committee	near

ED	2. Incentivize affordable artist workspaces near downtown or in-town neighborhoods, integrating a requirement for artists to perform or create art works for the community's benefit.		NR.03, ED.02	Planning and Development, Visit Hot Springs, and Arts Advisory Committee	near to mid
ED	3. Create a business plan and pursue City and other funding for the Hot Springs Area Cultural Alliance and Arts Advisory Committee.		ED.02	Arts Advisory Committee, HSCA, and Finance	near
ED	4. Create a "Public Art Master Plan" that identifies existing art, provides the framework for the inclusion of more art, establishes processes of artist selection, and creates funding mechanisms and policies.		ED.02	Arts Advisory Committee	near
ED	5. Establish a campaign on Hot Springs' art scene.		ED.02	Arts Advisory Committee and Chamber of Commerce and Visit Hot Springs	near to long
ED	6. Explore Arts, Craft, and Maker regulatory options		ED.02, CSFI.01,	Chamber of Commerce and Planning & Development	near to mid
ED	7. Consider aggregating food truck locations.		NR.02, CSFI.01, CSFI.06	Planning & Development and Chamber of Commerce	near to mid
ED	8. Assess Opportunity Zone incentives for food outlets and community gardens		NR.02, NR.03	Planning and Development and Chamber of Commerce	near
ED	9. Coordinate workforce development efforts with Hot Springs School District and regional institutions of higher learning.		ED.03	Chamber of Commerce and HS School Districts	near to mid

ED	10. Consider a marketing plan that makes Hot Springs, particularly the walkable in-town neighborhoods, more attractive regionally.		ED.01, EN.08, NR.01, NR.03, NR.04, NR.05,	Chamber of Commerce and Visit Hot Springs	near
ED	11. Identify and map unique and distinct districts, such as Park Avenue, Gateway, Whittington Valley, Trident and the Four Corners, to promote their unique character to celebrate the tapestry of identifiable districts that serve multiple markets.		NR.03, NR.04	Arts Advisory Committee, Chamber of Commerce, Visit Hot Springs, and PIO	near to mid
ED	12. Establish an "Arts District"		ED.02, NR.06	Arts Advisory Committee, Chamber of Commerce, and Visit Hot Springs	near
ED	13. Establish an "Entertainment District"		ED.02, NR.06	Chamber of Commerce, and Visit Hot Springs	near
ED	14. Develop unique branding marketing, promotion, and signs for "arts" and "entertainment" districts.		ED.02, NR.06, CSFI.05	Public Information, Chamber of Commerce, and Visit Hot Springs	near
ED	15. Complete a Quality of Life study.		NR.03	Chamber of Commerce, Planning & Development, Parks & Trails	near to mid
ED	16. Map in-town neighborhoods' vacant land.		NR.01, NR.03, NR.04,	Chamber of Commerce and GIS	near to mid
ED	17. Create an Asset Development Plan for tourist and local amenities.		IN.04, CSFI.05, CSFI.06	Visit Hot Springs	near to mid
ED	18. Complete a Majestic Site redevelopment plan.		ED.01, CSFI.05, CSFI.06	City Manager	near

ED	19. Complete a Hot Springs Mall and environs redevelopment plan.		NR.05,	Planning and Development, Property Owners, and Chamber of Commerce	mid
CSFI	1. Revise Hot Springs Code to more consistently reflect Forward Hot Springs community vision and recommendations.		EN.05, EN.06, EN.11, NR.03, IN.01, IN.02, CSFI.01	Planning and Development	near
CSFI	2. Incorporate corridor, center, node, and neighborhood performance criteria into Hot Springs Code.		NR.03, NR.06, CSFI.01	Planning and Development	near to mid
CSFI	3. Clarify building permit and development requirements.		NR.05, CSFI.01	Planning and Development	near
CSFI	4. Consider Form Based Codes and Performance Based Zoning for key areas.		EN.07, NR.03, NR.06, CSFI.01	Planning and Development	near to mid
CSFI	5. Develop Small Area Plans to clarify community vision.		NR.02, NR.03, NR.05	Planning and Development	near to mid
CSFI	6. Assess enforcement strategies to foster better-functioning and healthier neighborhoods.		NR.03, NR.05	Planning and Development	near
CSFI	7. Research effective homelessness reduction strategies from other cities.		CSFI.07	City Manager, Police, and Non-profits	near
CSFI	8. Implement Hope Works.		CSFI.07	City Manager and non-profits	near
CSFI	9. Facilitate public-private homelessness reduction coalitions.		CSFI.07	City Manager and non-profits	near
CSFI	10. Create a city-wide Needs and Level of Service assessment for basic services.		IN.03, IN.06, NR.02, NR.07, ED.04, CSFI.04	Planning and Development	near
CSFI	11. Create an access, services, healthcare, and housing needs assessment specific to older people.		IN.03, IN.06, NR.02, NR.07, ED.04, CSFI.04	Planning & Development and CDBG	near to mid

CSFI	12. Define the urban streetscape along state highways.		IN.02, IN.03, CSFI.05	Public Works and Engineering	near to mid
CSFI	13. Create and regularly update a comprehensive Parks and Rec Master Plan that includes programming facilities, park space, park types, funding maintenance, in order to provide accessible, well-maintained and programmed parks, sports fields, passive parks, and open spaces within walking and biking distance from residential areas.		EN.01, EN.02, EN.03, EN.05, IN.05, CSFI.02,	Parks & Trails, Sport Recreation, and Visit Hot Springs	near
CSFI	14. Develop bike lanes, sidewalks, trails, greenways and rail trails to enhance walking and bicycling within neighborhoods and across the city.		EN.04, EN.07, EN.08, NR.02, NR.06, IN.01, IN.02, IN.04, IN.05, CSFI.02, CSFI.03, CSFI.04, CSFI.05	Public Works, Parks & Trails, and Engineering	near to long
CSFI	15. Include impact analysis as part of new development review, particularly in areas adjacent to greenways, floodways, waterways and protected open spaces.		EN.05, EN.07, EN.09, EN.11, ED.01, CSFI.01,	Planning & Development and Engineering and Public Works	near
CSFI	16. Consider Lighting Standards that reduce light pollution		EN.06, EN.07, EN.11, CSFI.01, CSFI.05	Planning and Development and Public Works	near
CSFI	17. Identify gaps in development standards and incorporate acceptable and cost-effective standards that promote environmental responsibility.		EN.05, EN.07, EN.09, EN.11, CSFI.01	Planning and Development	near
CSFI	18. Coordinate city services with neighborhood revitalization and redevelopment plans.		CSFI.02, CSFI.03, CSFI.04, IN.01, IN.02, IN.03, IN.05, NR.06	All Departments	near to long
CSFI	19. Reexamine historic district guidelines and boundaries.		CSFI.01	Planning and Development	near to mid

CSFI	20. Consider public art funding programs such as "percent for art".		ED.02	Arts Advisory Committee and Parks & Trails	near

Section	Identified Actions	Related Policies	Related Goals	Responsibility	Priority
ED	4. Create a "Public Art Master Plan" that identifies existing art, provides the framework for the inclusion of more art, establishes processes of artist selection, and creates funding mechanisms and policies.		ED.02		near
CSFI	20. Consider public art funding programs such as "percent for art".		ED.02		near
ED	12. Establish an "Arts District"		ED.02, NR.06		near
ED	3. Create a business plan and pursue City and other funding for the Hot Springs Area Cultural Alliance and Arts Advisory Committee.		ED.02		near
NR	2. Engage residents and neighborhood associations in neighborhood revitalization.	NR.02, NR.04,	NR.03, NR.04, NR.05,		near
ED	10. Consider a marketing plan that makes Hot Springs, particularly the walkable in-town neighborhoods, more attractive regionally.		ED.01, EN.08, NR.01, NR.03, NR.04, NR.05,		near
ED	13. Establish an "Entertainment District"		ED.02, NR.06		near
ED	18. Complete a Majestic Site redevelopment plan.		ED.01, CSFI.05, CSFI.06		near
CSFI	8. Implement Hope Works.		CSFI.07		near

CSFI	9. Facilitate public-private homelessness reduction coalitions.		CSFI.07		near
CSFI	7. Research effective homelessness reduction strategies from other cities.		CSFI.07		near
IN	1. Revise street standards and Master Street Plan to include provisions for elements of Complete Streets including functional class and cross-section.		IN.01, IN.02, IN.03, CSFI.01, CSFI.04, CSFI.05		near
IN	4. Consider right-sizing parking requirements and also consider innovative parking management strategies downtown and across the city		IN.03, CSFI.01,		near
CSFI	13. Create and regularly update a comprehensive Parks and Rec Master Plan that includes programming facilities, park space, park types, funding maintenance, in order to provide accessible, well-maintained and programmed parks, sports fields, passive parks, and open spaces within walking and biking distance from residential areas.		EN.01, EN.02, EN.03, EN.05, IN.05, CSFI.02,	Parks & Trails, Sport Recreation, and Visit Hot Springs	near
CSFI	15. Include impact analysis as part of new development review, particularly in areas adjacent to greenways, floodways, waterways and protected open spaces.		EN.05, EN.07, EN.09, EN.11, ED.01, CSFI.01,		near
NR	4. Validate individual neighborhoods' market potential and affordability.	NR.02, NR.04, NR.05,	NR.01, NR.03, NR.05,		near
NR	9. Complete a Housing Study for in-town neighborhoods.		NR.03, NR.04		near
CSFI	1. Revise Hot Springs Code to more consistently reflect Forward Hot Springs community vision and recommendations.		EN.05, EN.06, EN.11, NR.03, IN.01, IN.02, CSFI.01		near

CSFI	3. Clarify building permit and development requirements.		NR.05, CSFI.01		near
CSFI	6. Assess enforcement strategies to foster better-functioning and healthier neighborhoods.		NR.03, NR.05		near
CSFI	10. Create a city-wide Needs and Level of Service assessment for basic services.		IN.03, IN.06, NR.02, NR.07, ED.04, CSFI.04		near
CSFI	17. Identify gaps in development standards and incorporate acceptable and cost-effective standards that promote environmental responsibility.		EN.05, EN.07, EN.09, EN.11, CSFI.01		near
NR	12. Create a library of pre-approved house plans.		NR.01, NR.03, NR.04, NR.05,		near
NR	7. Incentivize grocery stores and restaurants in neighborhoods with low access.		NR.02, NR.03, CSFI.01		near
ED	8. Assess Opportunity Zone incentives for food outlets and community gardens		NR.02, NR.03		near
NR	8. Develop Small Area Plans to implement Community-Based vision for focal neighborhoods.		NR.03, NR.06,		near

CSFI	16. Consider Lighting Standards that reduce light pollution		EN.06, EN.07, EN.11, CSFI.01, CSFI.05		near
NR	14. Hold regular police and neighborhood activities.		NR.03,		near
ED	14. Develop unique branding marketing, promotion, and signs for "arts" and "entertainment" districts.		ED.02, NR.06, CSFI.05		near
IN	6. Quantify the cost of serving new greenfield development versus redeveloping in-town neighborhoods.		NR.03, NR.05, IN.06, CSFI.01,		near
ED	1. Establish a "City of Hot Springs Youth Arts Advisory Group" to create programs and establish funding to reflect the interests of younger residents.		ED.02		near
EN	6. Consider protecting important environmental systems, such as steep slopes, flood plains, riparian areas, and prime agricultural areas in Garland County.	EN.01, EN.02, EN.03, EN.04, EN.05	EN.05, EN.07, EN.08, EN.09, EN.10, EN.11, CSFI.01,	County	mid
IN	3. Expand fixed-route and flexible public transit to reduce automobile dependence and parking demand.		IN.03, IN.04,	Intracity Transit	mid
EN	1. Map and document a comprehensive Greenways and Open Space Master Plan, "The Green Network".	EN.05, CSFI.01	EN.01, EN.02, EN.04, EN.05, EN.07, EN.08, EN.07, EN.09, EN.11, IN.05	Parks and Trails and GIS	mid
NR	6. Incentivize accessory housing units within in-town neighborhoods through regulatory changes.		NR.01, NR.03, NR.04, CSFI.01		mid

EN	5. Assess conservation tools that protect valuable open space and agricultural lands.	EN.01, N.02, EN.03, EN.04,	EN.05, EN.07, EN.08, EN.09, EN.10, EN.11,		mid
EN	3. Consider design standards that support the Green Infrastructure Plan, Bicycle and Pedestrian Master Plan, Complete Streets Plan, and principles.	EN.01, EN.02, EN.04, IN.03, IN.04, CSFI.01	EN.03, EN.04, EN.07, EN.11, IN.05, CSFI.01, CSFI.04	Planning and Development, Parks and Trails, MPO, and NPS	mid
ED	19. Complete a Hot Springs Mall and environs redevelopment plan.		NR.05,	Planning and Development, Property Owners, and Chamber of Commerce	mid
NR	11. Pre-approve house and redevelopment plans by qualified builders and developers to minimize development costs.		NR.01, NR.03, NR.04, NR.05,		mid to long
NR	10. Encourage strategic grassroots efforts to accelerate home building.		NR.01, NR.04,		mid to long
NR	1. Master plan/ design/ construct unique designs (signage, art, landscaping, other beautification elements) for each neighborhood.	NR.01, NR.04, NR.06, CSFI.02	NR. 03, NR.05, NR.06		mid to long
CSFI	18. Coordinate city services with neighborhood revitalization and redevelopment plans.		CSFI.02, CSFI.03, CSFI.04, IN.01, IN.02, IN.03, IN.05, NR.06	All Departments	near to long
ED	5. Establish a campaign on Hot Springs' art scene.		ED.02		near to long
IN	2. Focus Complete Streets redevelopment on Grand Avenue, Malvern Avenue, Central Avenue, Albert Pike Road, and state highways.		NR.03, NR.06, IN.01, IN.02, IN.03, CSFI.04, CSFI.05,	Complete Streets Staff Working Group and ARDOT	near to long
EN	4. Link the Hot Springs Creek and the Greenway Trail to in-town neighborhoods.	IN.01,	EN.01, EN.02, EN.04, EN.05, EN.08, ED.01, CSFI.01		near to long
NR	13. Consider downtown and in-town neighborhoods as broadband development focus areas.		NR.03, NR.04, NR.05, IN.07, ED.04, CSFI.06	Engineering, Public Works, Chamber of Commerce, WCAPDD, Utilities	near to long

CSFI	14. Develop bike lanes, sidewalks, trails, greenways and rail trails to enhance walking and bicycling within neighborhoods and across the city.		EN.04, EN.07, EN.08, NR.02, NR.06, IN.01, IN.02, IN.04, IN.05, CSFI.02, CSFI.03, CSFI.04, CSFI.05		near to long
EN	7. Consider residential tree program.	EN.03,	EN.11, CSFI.01,	Urban Forestry and Planning and Development	near to long
EN	8. Consider school tree adoption program.	EN.03,	EN.11, CSFI.01,	Urban Forestry and Planning and Development and HS School Districts	near to long
ED	17. Create an Asset Development Plan for tourist and local amenities.		IN.04, CSFI.05, CSFI.06		near to mid
ED	11. Identify and map unique and distinct districts, such as Park Avenue, Gateway, Whittington Valley, Trident and the Four Corners, to promote their unique character to celebrate the tapestry of identifiable districts that serve multiple markets.		NR.03, NR.04		near to mid
ED	16. Map in-town neighborhoods' vacant land.		NR.01, NR.03, NR.04,	Chamber of Commerce and GIS	near to mid
ED	9. Coordinate workforce development efforts with Hot Springs School District and regional institutions of higher learning.		ED.03	Chamber of Commerce and HS School Districts	near to mid
ED	6. Explore Arts, Craft, and Maker regulatory options		ED.02, CSFI.01,		near to mid
ED	15. Complete a Quality of Life study.		NR.03		near to mid

CSFI	11. Create an access, services, healthcare, and housing needs assessment specific to older people.		IN.03, IN.06, NR.02, NR.07, ED.04, CSFI.04		near to mid
ED	7. Consider aggregating food truck locations.		NR.02, CSFI.01, CSFI.06		near to mid
CSFI	4. Consider Form Based Codes and Performance Based Zoning for key areas.		EN.07, NR.03, NR.06, CSFI.01		near to mid
CSFI	5. Develop Small Area Plans to clarify community vision.		NR.02, NR.03, NR.05		near to mid
CSFI	19. Reexamine historic district guidelines and boundaries.		CSFI.01		near to mid
CSFI	2. Incorporate corridor, center, node, and neighborhood performance criteria into Hot Springs Code.		NR.03, NR.06, CSFI.01		near to mid
IN	5. Include the needs of low-income, disabled, and older people for services, healthcare, shopping, and housing when considering transportation investments.		NR.02, NR.03, IN.03		near to mid
EN	2. Map and publish in GIS areas of steep slopes (> 35%, flood plains, riparian areas, key habitat areas, significant landscapes, existing open spaces, and other sensitive environmental areas).	EN.01, EN.02, EN.04, CSFI.01	EN.07, EN.11, CSFI.01	Planning and Development and GIS	near to mid
NR	5. Explore Gap Funding for dilapidated buildings to support residential or business opportunities	NR.02, NR.04,	NR.03, NR.04, NR.05,	Planning and Development, Chamber of Commerce, Financial Institutions, and CDBG	near to mid
ED	2. Incentivize affordable artist workspaces near downtown or in-town neighborhoods, integrating a requirement for artists to perform or create art works for the community's benefit.		NR.03, ED.02		near to mid

CSFI	12. Define the urban streetscape along state highways.		IN.02, IN.03, CSFI.05		near to mid
NR	3. Celebrate revitalization through community-supported events.		NR.03, NR.05, ED.02,		near to mid